## M. TERESA CARDADOR

School of Labor and Employment Relations University of Illinois at Urbana-Champaign 219 LER, 504 East Armory Avenue Champaign, IL 61820 phone: 217.244.1398

email: cardador@illinois.edu

### **EDUCATION**

University of Illinois at Urbana-Champaign, Department of Business Administration Ph.D. in Organizational Behavior, 2009

**University of California at Berkeley**, School of Public Health M.P.H. in Health Policy and Administration

# University of California at Berkeley

B.A. in Psychology, Phi Beta Kappa

### **ACADEMIC POSITIONS**

University of Illinois at Urbana-Champaign, School of Labor and Employment Relations

Associate Professor (2017 – Present) Center for Social and Behavioral Science Affiliate (2020-present) Assistant Professor (2009 – 2017)

### RESEARCH INTERESTS

Career patterns and experiences of women in male-dominated occupations and organizations; gender dynamics in the workplace; identity and identification; meaningful and purposeful work in occupations and organizations

### **HONORS and AWARDS**

- Listed on UIUC List of Teachers Ranked as Excellent, Fall 2009-present
- Elected to the AOM Managerial and Organizational Cognition (MOC) Division Executive Committee, 2020-present
- Careers Division of the Academy of Management Best Published Paper Award Runner-up (with P. Hill & A. Salles), AOM 2023
- Managerial and Organizational Cognition Phillips and Nadkarni Award for Best Paper on Diversity and Cognition (with G. Lopez-Alvarez & Simon Restubog), AOM 2023
- Selected for Responsible Research in Business and Management (RRBM) Honor Roll, 2022
- UIUC Center for Advanced Study Associate 2022-2023

# HONORS and AWARDS (cont'd)

- Featured Presenter to the Board of Trustees for UIUC Campus Insights Program, March 2020
- LER Faculty Teaching Excellence Award, 2019
- Paper Selected for LERA Best Papers Session, LERA 69<sup>th</sup> Annual Meeting, 2017
- OMT Best Symposium Award Finalist, Academy of Management Annual Meeting, 2016
- Elected to LER Executive Committee, 2015-2018 and 2019-2022
- Outstanding Reviewer Award, MOC Division of Academy of Management, 2013
- Arnold O. Beckman Research Award, University of Illinois, 2011
- Dissertation Scholarship, Filene Research Institute, 2008-2009
- FMC Fellowship, University of Illinois, 2006-07, 2005-06
- Academy for Entrepreneurial Leadership Scholarship, UIUC, 2006-07
- Harry J. Gray Fellowship Award, Department of Business Administration, UIUC, 2003-2009
- Phi Beta Kappa, University of California at Berkeley

### PEER REVIEWED PUBLICATIONS

\*Lopez-Alvarez, G., Cardador, M.T., & Restubog, S.L.D. (2024). Do Women Perceive Incivility from Men as Selective? Examining Main Effects, Coping Responses, and Boundary Conditions. Human Resource Management. https://onlinelibrary.wiley.com/doi/pdf/10.1002/ hrm.22213

Won the Managerial and Organizational Cognition Phillips and Nadkarni Award for Best Paper on Diversity and Cognition, AOM 2023

Hill, P.L., Best, R.D., Pfund, G.N., Cardador, M.T., & Strecher, V.J. (2023). Older Adults Place Greater Importance than Younger Adults on a Purposeful Retirement. International *Journal of Aging and Human Development*, 96(2), 160-173.

Cardador, M.T., Hill, P.L., & Salles, A.S. (2022). Unpacking the Status Leveling Burden for Women in Male-Dominated Occupations. Administrative Science Quarterly, 67(1), 237-284.

- Won Careers Division Best Published Paper Runner up Award, AOM 2023
- Selected for Responsible Research in Business and Management (RRBM) Honor Roll recognition. November, 2022. https://www.rrbm.network/honor-roll/
- Selected as one of 10 articles for a *Harvard Business Review* article entitled "Research Roundup: How Women Experience the Workplace Today" by D. Dukach. March 29, 2022. https://hbr.org/2022/03/research-roundup-how-women-experience-the-workplace-today

Cardador, M.T., Hill, P.L., & \*Lopez-Alvarez, G. (2022). Examining Interests and Goals as Predictors of Gender Differences in Engineers' Pursuit of Managerial Roles. Journal of Engineering Education, 111, 852-867.

March 2024 2

<sup>\*</sup>student co-author

Wiernik, B.M., Allan B., Cardador, M.T., Caza, B.B., Hofmans, J., & Nye, C. (2021). Critically Evaluating and Advancing Research and Statistical Methods in Vocational Behavior Research: Introduction to 2020 Special Issue on Research Methodology. Journal of Vocational Behavior, 125, 103529.

Cardador. M.T., Damian, R.I. & \*Wiegand, J.P. (2021). Does More Mean Less? Interest Surplus and the Gender Gap in STEM Careers. *Journal of Career Assessment*, 29(1), 76-97.

Weston, S.J., Hill, P.L., & Cardador, M.T. (2021). Working toward a purpose: Examining the cross-sectional and longitudinal effects of work characteristics on sense of purpose. Journal of Personality, 89(2), 244-257.

Weston, S.J., Cardador, M.T., Hill, P.L., Schwaba, T., Lodi-Smith, J. & Whitbourne, S.K. (2021). The Relationship between Career Success and Sense of Purpose: Examining Linkages and Changes. *The Journals of Gerontology: Series B*, 76(1), 78-87.

Cardador, M.T., \*Grant, B.C., & Bruno, R. (2019). The Positive Impact of Perceived Union Support on Union Member Work Meaningfulness: Examining Mechanisms and Boundary Conditions. Labor Studies Journal, 44(4), 333-358.

Harris, T.B., Cardador, M.T., Cole, M.S., Mistry, S., & Kirkman, B.L. (2019). Are Followers Satisfied with Conscientious Leaders? The Moderating Influence of Leader Role Authenticity. *Journal of Organizational Behavior*, 40(4), 456-471.

Cardador, M.T. & Pratt, M.G. (2018). Becoming Who We Serve? A Model of Multi-Layered Employee Customer Identification. Academy of Management Journal, 61(6), 1-28.

Cardador, M.T., & Hill, P. (2018) Career Paths in Engineering Firms: Gendered Patterns and Implications, *Journal of Career Assessment*, 26(1), 95-110.

Cardador, M.T., \*Grant, B.C., Lamare, J.R., & Northcraft, G.B. (2017). To Be or Not to Be Unionized? A Social Dilemma Perspective on a Worker's Decision to Support Union Certification, Human Resource Management Review, 27(3), 554-568.

Cardador, M.T. (2017). Promoted Up but Also Out? The Unintended Consequences of Increasing Women's Representation in Managerial Roles in Engineering. Organization Science, 28(4), 597-617.

• One of 14 articles selected for a virtual special issue of papers that challenge common understandings about sources of gender differences in career outcomes: Fernandez-Mateo, I. & Kaplan, S. (2018) Gender and Organization Science: Introduction to Virtual Special Issue. Organization Science, https://doi.org/10.1287/orsc.2018.1249

March 2024 3

<sup>\*</sup>student co-author

**Cardador, M.T**, Northcraft, G.B. & \*Whicker, J. (2017). A Theory of Work Gamification: Something Old, Something New, Something Borrowed, Something Cool? *Human Resource Management Review*, 27, 353-365.

**Cardador, M.T.**, Northcraft, G.B., Rockmann, K. & \*Grant, B. (2016). Characteristics of Affected Third Parties and Cooperation in Social Dilemma. *Journal of Social Psychology*, 156(6), 565-580.

**Cardador, M.T.** & Wrzesniewski, A. (2015). Better to Give than to Compete? The Interactive Effects of Prosocial and Competitive Motives. *Journal of Social Psychology*, 155, 255-273.

**Cardador, M.T.** (2014). The Effects of Positive versus Negative Impact Reflection on Change in Job Performance and Work-Life Conflict. *Frontiers in Psychology*, 5, 1370-1377.

Vough, H.C., **Cardador, M.T.**, Bednar, M., Dane, E.I., & Pratt, M.G. (2013). What Clients Don't Get About my Profession: A Model of Perceived Role-Based Image Discrepancies. *Academy of Management Journal*, 56, 1050-1080.

**Cardador, M.T.** & Caza, B.B. (2012) Relational and Identity Perspectives on Healthy versus Unhealthy Pursuit of Callings. *Journal of Career Assessment*, 20, 338-353.

**Cardador, M.T.**, Dane, E.I. & Pratt, M.G. (2011). Linking Calling Orientations to Organizational Attachment via Organizational Instrumentality. *Journal of Vocational Behavior*, 79, 367-378.

**Cardador, M.T.** & Pratt, M.G. (2006). Identification Management and its Bases: Bridging Management and Marketing Perspectives through a Focus on Affiliation Dimensions. *Journal of the Academy of Marketing Sciences*, 34, 174-184.

### **BOOK CHAPTERS AND PRACTIONER PUBLICATIONS**

\*Miller, I.M., \*Lopez-Alvarez, G., **Cardador, M.T.,** & Jensen, K.J. (2024). Determinants of Intra-major Specialization and Career Decisions Among Undergraduate Biomedical Engineering Students. *Biomedical Engineering Education*. https://doi.org/10.1007/s43683-023-00133-3

Jensen, K.J., **Cardador, M.T.**, \*Lopez-Alvarez, G., \*Kunze, A.J., & Cross, K.J. (2024). Interest in, and Characterization of, Managerial and Technical Career Paths Among Second-year Women Engineering Students. *Journal of Women and Minorities in Science & Engineering*. 30(4), 1-28.

**Cardador, M.T.**, Jensen, K.J., \*Lopez-Alvarez, G., & Cross, K.J. (2024). An Analysis of Factors Influencing Intra-Major Specialization Choice among Second-Year Women Engineering Students. *Journal of Women and Minorities in Science & Engineering*, 30(2), 1-34.

<sup>\*</sup>student co-author

# BOOK CHAPTERS AND PRACTIONER PUBLICATIONS (cont'd)

**Cardador, M.T.** Subtle Stressors That Hold Us Back (2022). In *Thriving in a Male-Dominated Workplace* (In Abrams, S., Hodgson, L., Grenny, J. & King, M.P., Eds). Harvard Business Review Press: Boston.

Hill, P.L., Best, R.D., & Cardador, M.T. (2021). The Purpose and Work Stress Model: Contextualizing the Role of Purpose on and Following Stressful Work Experiences. In Harms, P.D., Perrewé, P.L. and Chang, C.-H. (Eds.) *Examining and Exploring the Shifting Nature of Occupational Stress and Well-Being*, Vol. 19, pp. 1-17, Emerald Publishing Limited.

**Cardador, M.T.** (2019). Vocational Interests and Meaningful Work. In C.D. Nye & J. Rounds (Eds.) *Vocational Interests in the Workplace: Rethinking Behavior at Work*. New York, NY: Routledge, pp. 142-164.

**Cardador, M.T.** & Caza, B.B. (2018). The Subtle Stressors Making Women Want to Leave Engineering. *Harvard Business Review*. https://hbr.org/2018/11/the-subtle-stressors-making-women-want-to-leave-engineering

Hill, P. L., & Cardador, M. T. (2017). Purpose, Meaning, and Work in Later Life. In N. A. Pachana (Ed.), *Encyclopedia of Geropsychology* (pp. 1992-1998). Springer.

Caza, B.B. & Cardador, M.T. (2017). Building Professional Resilience: Strategies for Anesthesia Practitioners. *Communique: A Quarterly Publication from Anesthesia Business Consultants*. http://www.anesthesiallc.com/publications/communique/95-communique/past-issues/spring-2017/1019-building-professional-resilience-strategies-for-anesthesia-practitioners

**Cardador, M.T.** & \*Franz, G.H. (2015). Prosocial Motivation. In P.C. Flood and Y. Freeney, (eds.) *Encyclopedia of Management (3<sup>rd</sup> Edition), Organizational Behavior Volume*, Vol. 11. Cheltenham: John Wiley.

**Cardador, M.T.** & Rupp, D.E. (2010). Organizational Culture, Multiple Needs, and the Meaningfulness of Work. In C.P.M. Wilderom, M. Peterson and N. Ashkanasy (Eds.) *Handbook of Organizational Culture and Climate*, pp. 158-180.

# **PUBLISHED PROCEEDINGS**

**Cardador**, **M.T.**, Jensen, K.J., \*Lopez-Alvarez, G., \*Miller, I., \*Chiou, H., \*Kunze, A.J., and \*Kim, S. (2023). Elective Track Choice and Career Attitudes in Engineering Undergraduate Education: Antecedents, Gender Differences and Implications. American Society of Engineering Education Annual Conference Proceedings, 37234.

<sup>\*</sup>student co-author

- \*Lopez-Alvarez, G., **Cardador, M.T.** and Restubog, S.L. (2023). Women Perceive Incivility from Men as Gender Bias: Coping Responses and Boundary Conditions. *Academy of Management Proceedings*, 18297.
  - Paper won the Managerial and Organizational Cognition Phillips and Nadkarni Award for Best Paper on Diversity and Cognition, AOM 2023

**Cardador, M.T.,** Jensen, K., Cross, K. J., \*Lopez-Alvarez, G., & \*Kunze, A. J. (2021). Gendered Elective Track Choice in Engineering Undergraduate Education: Antecedents and Career Path Implications. In 2021 American Society of Engineering Education (ASEE) Conference Proceedings.

\*Kim, Y.K., Kramer, A., & Cardador, M.T. (2021). Bring Back Mothers in Management: First-time Mothers' Identity Integration and Managerial Careers. *Academy of Management Proceedings*, 10600.

**Cardador, M.T.**, Jensen, K., Cross, K., & \*Lopez-Alvarez, G. (2020). Work in Progress: A Qualitative Exploration of Female Undergraduate Decisions to Specialize within Engineering Disciplines. *American Society of Engineering Education (ASEE) Proceedings*.

\*Grant, B.C., **Cardador, M.T.** & Northcraft, G. (2014). To Be or Not to Be Unionized? *Academy of Management Proceedings*, 16815.

**Cardador, M.T.**, Northcraft, G., Rockmann, K.W., & \*Grant, B. (2013). Changing the Calculus of Cooperation? The Impact of 3<sup>rd</sup>-Party Beneficiaries. *Academy of Management Proceedings*, 13950.

**Cardador, M.T.**, & \*Franz, G. (2013). Examining Both Sides of the Coin: The Effects of Positive and Negative Task Significance. *Academy of Management Proceedings*, 11488.

**Cardador, M.T.**, Northcraft, G., Rothman, N.B., & \*Jalan, R. (2012). But I Don't Even Know You: Experiencing Work Meaningfulness from Unmet Beneficiaries, *Academy of Management Proceedings*, 16659

# MANUSCRIPTS UNDER REVIEW

Vough, H.C., **Cardador, M.T.**, Caza, B.B., & Campion, E.D. TITLE REMOVED TO PROTECT BLIND REVIEW (2<sup>nd</sup> round R & R, *Journal of Applied Psychology*)

Ubaka, A., **Cardador, M.T.**, & Wayne, S. TITLE REMOVED TO PROTECT BLIND REVIEW (R & R, *Journal of Organizational Behavior*)

March 2024 6

×

<sup>\*</sup>student co-author

**Cardador, M.T.** (Principal Investigator). Unpacking Status-Leveling Dynamics and their Implications for Women in Male-Dominated Occupations. *UIUC Center for Advanced Study*, 2022-2023 (\$15,000).

**Cardador, M.T.** (Principal Investigator), Jensen, K. (Co-PI) & Cross, K. (Project Consultant). Gendered Elective Track Choice in Engineering Undergraduate Education: Antecedents and Career Path Implications. *National Science Foundation*, Improving Undergraduate STEM Education Program, Institutional and Community Transformation: Exploration and Design Tier. 9/2019-8/2022 (\$299,998).

Awarded Research Experiences for Undergraduates Supplemental Grant. 5/21-8/22 (\$7,250)

Cardador, M.T. (with Kramer, K. & Min, E.) The impact of taking parental leave on couples and family outcomes: A US & South Korean Comparison. *Future Interdisciplinary Research Explorations (FIRE) Grant Program*, University of Illinois, 9/2018-9/2020 (\$59,709)

**Cardador, M.T.** (with Kramer, K. & Min, E.) A cross-cultural comparison of the impact of parental leave decisions on parents' career and family outcomes: Examining panel data from four countries. *Social Behavioral Science Research Initiative* Grants Program, University of Illinois, 7/2018-7/2019 (\$18,464)

**Cardador, M.T.** (with B. Caza). An investigation of identity-based stressors and their effects in engineers. *University of Manitoba/SSHRC Explore* Grants Program, 6/2018-6/2019 (\$6,825)

**Cardador, M.T**. Does my work really matter? Investigating the mechanisms for enhancing employees' sense of impact through work. *Campus Research Board* Grant, University of Illinois, 2011-2012 (\$10,250)

## REFEREED CONFERENCE PRESENTATIONS

2023 Checketts, M.B. & Cardador, M.T. Status Compensation Dynamics between Women in cross-occupational Collaboration. Presented at the Academy of Management Annual meeting, Boston, August.

Lopez-Alvarez, G., Cardador, M.T. and Restubog, S.L. Women Perceive Incivility from Men as Gender Bias: Coping Responses and Boundary Conditions. Presented at the Academy of Management Annual meeting, Boston, August.

Cardador, M.T., Jensen, K.J., Lopez-Alvarez, G., Miller, I., Chiou, H., Kunze, A.J., and Kim, S. Elective Track Choice and Career Attitudes in Engineering Undergraduate Education: Antecedents, Gender Differences and Implications. Presented at the NSF Poster Session at the American Society of Engineering Education Annual Conference, June

- Vough, H., Cardador, M.T., Caza, B.B., and Campion, E.D. Identity Conflict in the Workplace: An Integrative Review. Presented at the Academy of Management Annual meeting, Seattle, August.
- 2021 Best, R.D., Pfund, G.N., Cardador, M.T., Strecher, V.J., & Hill, P.L. Older Adults Place Greater Importance on a Purposeful Retirement. Presented at The Gerontological Society of America Annual Scientific Meeting, November.
  - Kim, Y.K., Kramer, A., Cardador, M.T. Bring Back Mothers in Management: First Time Mother's Identity Integration and Managerial Careers. Presented at the "Role of Gender in the Workplace" session, Academy of Management Annual Meeting (virtual), August.
  - Lopez-Alvarez, G., & Cardador, M.T. Examining the Role of Gendered Contexts and Instigator Gender in Women's Attributions for Incivility. Presented at "Extending the Labyrinth beyond Pathways to Leadership: Navigating the Challenges of Women's Careers" symposium, Academy of Management Annual Meeting (virtual), August.
  - Kramer, K.Z., Cardador, M.T., Mun, E., Pak, S., Lee, S. & Bae, H. The Effect of Paternal Leave on Parent's Life Satisfaction and Mother's Labor Force Participation: Evidence from Australia, Germany, and Korea. Presented at the Work and Family Researchers Network conference (virtual), January.
  - Cardador, M.T., Jensen, K., Cross, K., & Lopez-Alvarez, G, and Kunze, A. Gendered Elective Track Choice in Engineering Undergraduate Education: Antecedents and Career Path Implications. Presented at the NSF Poster Session of the American Society of Engineering Education Annual Conference (virtual), July.
- Yang, E., Kim, Y., Cardador, M.T., Vough, H. Intractable Identity Conflict and Identity Conflict Management Burnout, presented as part of the Challenges and Opportunities of Navigating Multiple Identities at Work symposium. Academy of Management Annual Meeting (virtual). August.
  - Kramer, K.Z, Cardador, M.T., Mun, E., Pak, S., & Lee, S. The Effect of Paternal Leave on Parent's Life Satisfaction and Mother's Labor Force Participation: Evidence from Australia, Germany, and Korea. Presented at the Labor and Employment Relations Association meeting (virtual), June.
  - Jensen, K., Cardador, M.T., Cross, K., & Lopez-Alvarez, G. Work in Progress: A Qualitative Exploration of Female Undergraduate Decisions to Specialize within Engineering Disciplines. American Society of Engineering Education (ASEE) annual conference (virtual), Women in Engineering Division, June.

- 2019 Cardador, M.T., Wiegand, J. & Damian, R. Does More Mean Less? Examining a Breadth-Based Model of Interests as a Predictor of the Gender Gap in STEM. Society for Industrial and Organizational Psychology (SIOP) Annual Meeting, Washington DC/National Harbor, April.
- 2018 Kim, Y., Yang, B.D., & Cardador, M.T. No Longer "One of the Boys"? Identity Incompatibility and Female Engineers Risk of Attrition. Academy of Management Annual Meeting, Chicago, IL, August.
- 2017 Cardador, M.T. Identity Dynamics Associated with Female Engineers' Career Paths: Sacrificing Work Meaningfulness and Professional Identification to Mitigate Identity Threat? Academy of Management Annual Meeting, Atlanta, GA, August.
  - Grant, B.G., Cardador, M.T., and Bruno, R. Perceived Union Support and Work Attitudes: How and When Union Support Enhances Worker Job Satisfaction and Work Meaningfulness. LERA Best Papers session, Labor and Employment Relations Association Annual Meeting, Anaheim, CA, June.
- 2016 Cardador, M.T. Panelist for Professional Development Workshop (PDW) Crafting Positive Identities Within and Between Workplace Organizations. Academy of Management Annual Meeting, Anaheim, CA, August.
  - Cardador, M.T. Becoming who we Serve: Occupational Identity Construction in a Customer Service Context. Academy of Management, Anaheim, CA, August.
  - Boova, L., Alcadipani, R., Pratt, M.G., & Cardador, M.T. On the Importance of Meaning Displacement for Police Officers. Showcase Symposium, Academy of Management Annual Meeting, Anaheim, CA, August.
- 2014 Grant, B.C., Cardador, M.T. & Northcraft, G.B. To be or not to be Unionized? A Social Dilemma Perspective on a Worker's Decision to Support Union Certification. Academy of Management Annual Meeting, Philadelphia, PA, August.
- 2013 Cardador, M.T. & Franz, G. Examining Both Sides of the Coin: The Effects of Positive and Negative Task Significance. Academy of Management Annual Meeting, Orlando, FL, August.
  - Cardador, M.T., Northcraft, G.B., Rockmann, K. & Grant, B. Changing the Calculus of Cooperation?: The Impact of Work Meaningfulness on Cooperation in Social Dilemmas. Academy of Management Annual Meeting, Orlando, FL, August.
- 2012 Franz, G., Joshi, A., Johnson, T. & Cardador, M.T. Talkin' bout my Generation: A Qualitative Study of Generations at Work. Academy of Management Annual Meeting, Boston, MA, August.

- 2012 Cardador, M.T., Northcraft, G., Rothman, N.B. & Jalan, R. But I Don't Even Know You: Experiencing Work Meaningfulness from Unmet Beneficiaries. Academy of Management Annual Meeting, Boston, MA, August.
  - Cardador, M.T. & Rupp, D.E. Organizational Culture, Multiple Needs and the Meaningfulness of Work. Society for Industrial and Organizational Psychology, San Diego, CA, August.
- 2011 Cardador, M.T., Wrzesniewski, A. & Son, J. Better to Give and to Compete? Prosocial and Competitive Motives as Interactive Predictors of Citizenship Behavior. Academy of Management Annual Meeting, San Antonio, TX, August.
- 2009 Caza, B.B. & Cardador, M.T. Sustaining a Calling Orientation toward Work. Academy of Management Annual Meeting, Chicago, IL, August.
- 2008 Vough, H.C., Cardador, M.T. & Dane, E.I. Do you See What I See? The Influence of Outsider Perceptions on Professionals' Workplace Attitudes and Behaviors. Academy of Management Annual Meeting, Anaheim, CA, August.
  - Cardador, M.T. Reorienting the Career Orientation: Implications for Hybrid Work Orientations. Academy of Management Annual Meeting, Anaheim, CA, August.
- 2007 Session Co-Organizer (w/ H.C. Vough). Meaning of Work: Consequences, Construction, and Change. Academy of Management Annual Meeting, Philadelphia, PA, August.
  - Cardador, M.T. & Pratt, M.G. Occupations and the Sources of Meaningful Work: A Comparative Analysis. Academy of Management Annual Meeting, Philadelphia, PA, August.
  - Cardador, M.T., Pratt, M.G., & Dane, E.I. Meaning Matters: The Implications of Calling vs. Career Orientations toward Work. Academy of Management Annual Meeting, Philadelphia, PA, August.
- 2006 Cardador, M.T., Pratt, M.G. & Dane, E.I. Do Callings Matter in Medicine?: The Influence of Callings vs. Careers on Domain Specific Work Outcomes. Positive Organizational Scholarship Conference, Ann Arbor, MI, December.
  - Cardador, M.T. & Pratt, M.G. Occupational Identity and Meaning of Work: Toward an Expanded Understanding of Work Orientation. Academy of Management Annual Meeting, Atlanta, GA, August.
  - Cardador, M.T. Work Fulfillment through Social Contribution: Re-examining the Call in Callings. Academy of Management Annual Meeting, Atlanta, GA, August.

2005 Cardador, M.T., Dane, E.I. & Pratt, M.G. Sources of Meaningfulness as Antecedents to Workplace Identification among Healthcare Professionals. Academy of Management Annual Meeting, Honolulu, HI, August.

### **INVITED PRESENTATIONS and PANELS**

- 2024 Cardador, M.T. Associative Status Elevation Dynamics between Women in Lower and Higher Status Occupations, Center for Advanced Study, March, 25
- 2023 Cardador, M.T. (with E. Hollensbe, H. Vough, and G. Fairhurst), PhD Prep Panel: Guidance for Qualitative Dissertations, Consortium for the Advancement of Research Methods and Analysis (CARMA), September 29.
  - Cardador, M.T. (Facilitator). Navigating Qualitative Dissertations: Advice from the Experts. Academy of Management Annual Meeting, August.
  - Cardador, M.T. Meaningful Work. Presented at the LER Career Services Council Annual Breakfast, UIUC, May 10.
- 2022 Cardador, M.T. (with Mun, E.). Caring for Caregivers: The Challenges of Managing Third-Party Childcare for Working Women. Presented at the University of Toronto Center for Industrial Relations and Human Resources (CIRHR) Seminar, December 7.
- 2021 Cardador, M.T. (Facilitator). Navigating Qualitative Dissertations: Advice from the Experts. Academy of Management Annual Meeting (virtual), August.
  - Cardador, M.T. Gender and Work. Harvard Business Review, Women in Construction Learn and Connect Webinar. April.
- 2020 Cardador, M.T. (Facilitator). Diamonds in the Rough Professional Development Workshop, Managerial and Organizational Cognition Division, Academy of Management Annual Meeting (virtual), August.
- 2019 Cardador, M.T. The Experience of Women in Engineering. Invited expert for *Harvard Business Review Women at Work podcast*, first aired December, 2019.
  - Cardador, M.T. (Facilitator). Navigating Qualitative Dissertations: Advice from the Experts. Academy of Management Annual Meeting, Boston, MA, August.
  - Cardador, M.T. (Facilitator). Diamonds in the Rough Professional Development Workshop, Managerial and Organizational Cognition Division, Academy of Management Annual Meeting, Boston, MA, August.

- 2019 Cardador, M.T. Unintended Consequences of Increasing Female Engineers' Representation in Managerial Roles, Department of Psychology Diversity Seminar, University of Illinois at Urbana-Champaign, March.
- 2018 Cardador, M.T. (Facilitator). Navigating Qualitative Dissertations: Advice from the Experts. Academy of Management Annual Meeting, Chicago, IL, August.
  - Cardador, M.T. (Panelist). Plugging the Leaky STEM Pipeline: An Interdisciplinary Forum. Academy of Management Annual Meeting, Chicago, IL, August.
  - Cardador, M.T. (collaboration with Kim, Y., & Yang, B.D.) No Longer One of the Boys? Maternal Identity as a Trigger for Increased Work Identity Incompatibility among Female Engineers. May Meaning Meeting, Rice University, April.
- 2017 Cardador, M.T. Unintended Consequences of Increasing Female Engineers' Representation in Managerial Roles. Purpose in a Diverse Society Conference, Washington University, St. Louis, October.
  - Caza, B.B. & Cardador, M.T. Identity Resilience in the Scientific Workplace: Why its Needed and How to Foster it. Manitoba Community for Women in Engineering, Science, Trades and Technology (MCWESTT) Annual Conference, Manitoba, Canada, May.
- 2016 Cardador. M.T. Enhancing Mentoring Effectiveness: Challenges and Strategies. Presented to Engineering IT Professionals, UIUC College of Engineering, June.
  - Cardador, M.T. Gendered Career Paths in Engineering Firms: Issues and Implications. Identity and Culture conference, Harvard Business School, Essex. CT, May.
- 2015 Cardador, M.T. The Path of least Resistance? Gendered Roles and Career Patterns among Female Engineers. OB Seminar Series, University of Illinois, Department of Business Administration, October.
- 2014 Cardador, M.T. Meaningful Work. Invited plenary session speaker for the Midwest School for Women Workers, sponsored by the University of Illinois, June.
- 2012 Cardador, M.T. & Pratt, M.G. Becoming Who You Serve: How Service Relationships Shape Occupational Identity. May Meaning Meeting, Yale University, May.
- 2011 Cardador, M.T. Affective Emotional Displays in Customer Service and the Meaningfulness of Work. May Meaning Meeting, Brigham Young University, May.
- 2010 Cardador, M.T. Banking on Meaningful Work: How Customers and Organizations Shape Employee Experiences of Meaning and Purpose. May Meaning Meeting, Boston University, May.

- 2008 Cardador, M.T. Meaningful Work through Social Contribution. Annual Meaning Meeting at Rice University, TX, April.
  - Cardador, M.T. & Pratt, M.G. Meaning and Occupations. Annual Meaning Meeting at Rice University, TX, April.
- 2007 Cardador, M.T., Pratt, M.G. & Dane E.I. Do Callings Matter?: The Role of Callings vs. Careers for Domain Specific Work Outcomes. UIUC, OB Seminar Series, May
  - Cardador, M.T. & Pratt, M.G. The Role of Occupations in Shaping Personal Work Schemas and the Meaning of Work. Annual Meaning Meeting at Yale University, March.
- 2006 Cardador, M.T., Pratt, M.G. & Dane E.I. Do Callings Matter?: The Influence of Callings vs. Careers on Domain Specific Work Outcomes. North Central College, Naperville, IL, November.
  - Cardador, M.T. Just a Paycheck? The Sources of Meaning in Work. Workshop North Central College, Naperville, IL, November.
- 2005 Cardador, M.T. & Pratt, M.G. Identification and Identification Management: Bridging Management and Marketing by Focusing on Affiliations. UIUC OB Seminar Series, March.
  - Cardador, M.T. & Pratt, M.G. Meaning of Work: Updates New Journeys. Annual Meaning Meeting at Washington University, May.
- 2004 Pratt, M.G. & Cardador, M.T. Work, Meaning, and Multiple Identities. Annual Meaning Meeting at University of Michigan, Ann Arbor, May.
  - Cardador, M.T. & Pratt, M.G. Affiliation and Identity Formation: Consequences for Identification Management. Third International Conference of the Corporate Identity/Associations Research Group, April.

# **COURSES TAUGHT**

- University of Illinois, Labor and Employment Relations 567, *Negotiation in HR Decisions* (in-person and online formats)
- University of Illinois, Labor and Employment Relations 591, *Employment Relations Systems* (in-person and online formats)
- University of Illinois, Labor and Employment Relations 590NPH and 535NPH, Negotiation Principles in an HR Context (online format)
- University of Illinois, Business Administration 313, Human Resource Management
- University of Illinois, Business Administration 310, Management and Organizational Behavior

### PhD Student Advisor

Megan Bergman, 2023-present; Michelle Checketts, 2021-present; Grisel Lopez-Alvarez, 2019-present, Yun-Kyoung Kim, 2018-2020, Brandon Grant, 2013–2015; Gentz Franz, 2010-2013; Jooyeon Son, 2009-2010

### PhD Dissertation Committees

Michelle Checketts (co-Chair), Grisel Lopez-Alvarez (Chair), Hoon-Sang Lee, Yun-Kyoung Kim (co-Chair), Justin Wiegand, Gentz Franz

# PhD Specialization Examination Committees

Grise Lopez-Alvarez, Spring 2023; Gentz Franz, Spring 2013; Eun Kyung Lee, Fall 2009

### Master's Student Thesis Committee

Francesca Brumm, Spring 2017

# Master's Student Independent Study

Ran Ahn, Spring 2021; Lauren Neiswender, Fall 2020; Yiluyi Zeng, 2015; Jordan Whicker, Spring 2013; Bingqing Wu, Spring 2011; Dipti Gorur, Spring 2010

# Other Research Supervision:

*PhD* – Adaora Ubaka, 2020-2022; Elisabeth (Bu Duel) Yang, 2019-2020; Sanghoon Lee, 2017; Christina Frye, 2012-2013; Jenna Moore, 2012-2013; *Master's* – Elisabeth (Bu Duel) Yang, 2017-2019; Yiluyi Zeng, Fall 2015; Yoon-Jee Lee, Spring 2014; Brandon Grant, 2011-2013; Jordan Whicker, 2011-2012; Daewoo Kim, 2010; Katie Majewski, 2010-2011; Bingqing Wu, 2010-2011; Rohini Jalan, 2009-2011

### PROFESSIONAL SERVICE

Professional Membership: Academy of Management (AOM), 2003-present Service to AOM:

- Managerial and Organizational Cognition (MOC) Division Executive Committee, 2020-present
  - o Past Division Chair, 2023-present
  - o Division Chair, 2022-2023
  - o Program Chair, 2021-2022
  - o PDW Chair, 2020-2021
- MOC Best Student Led Paper Committee, 2020, 2021
- MOC Best Qualitative Paper Committee, 2023
- Co-Organizer (with H. Vough & H. Paranik, H). MOC Connecting: Sharing Expertise on MOC Hot Topics, 2018, 2019
- Associate Editor, MOC Division Submissions, 2018
- Organizational Behavior (OB) Division, Ambassador & Adopt-a-Mentor Volunteer, 2017, 2018
- Reviewer for MOC and OB Division Submissions (ongoing)

#### Associate Editor

Journal of Organizational Behavior, 2024-present

# PROFESSIONAL SERVICE (cont'd)

### **Editorial Boards**

Administrative Science Quarterly, 2021-present

Journal of Organizational Behavior, 2021-2024

Journal of Vocational Behavior, 2018-present

Academy of Management Journal, 2015-2019

### Ad Hoc Reviewer

Academy of Management Review, Journal of Management, Organization Science

Special Issue Guest Editor, *Journal of Vocational Behavior*, Special Issue on Methodology, 2018-2020

2019 Best Paper Award Committee, Academy of Management Journal, 2020

### **UNIT SERVICE**

## Select committees:

LER Curriculum Innovation Task Force, Chair, 2023-present

LER Executive Committee, 2015-2018, 2019-2021, 2023-present

LER Undergraduate Major/Minor Curriculum Committee

LER Academic Affairs Committee, Chair and Member

LER Institutional Review Board Officer, 2013-2015

LER Promotion and Tenure Committees, Chair and Member

LER International Committee

LER Admissions Committee

LER Search Committees

LER 558 Lecture Series, Chair and Member

### **CAMPUS-LEVEL SERVICE**

### Committees:

UIUC Planning Committee and Evaluation Core Lead/co-PI for NIH FIRST Grant Proposal, 2021-2023

UIUC College of Education Early Career Faculty Study Committee, Chair, 2021-2022

UIUC Search Committee for School of Labor and Employment Relations Dean, 2019-2020

UIUC Summer Research Opportunities Program (SROP), Faculty Mentor, 2019

UIUC Five Year Review Committee for Director of University Laboratory High School, 2019

UIUC Teaching Advancement Board, 2018-2019

UIUC LER Dean Reappointment Review, Chair, Spring 2018

UIUC Faculty Women in the Classroom Committee, 2018-2019

UIUC Campus Review Board, Reviewer, 2016-2018

UIUC Assessment of the Illinois Doctoral Experience (AIDE) Committee, 2017-2018

UIUC Committee to submit Illinois ADVANCE Proposal to NSF, 2015, 2017

UIUC Panel on Negotiating your First Job, College of Engineering, 2014-2016

UIUC New Faculty Orientation, Mentoring Session Facilitator, August, 2020.

# SELECT PROFESSIONAL KNOWLEDGE SHARING

- \*The Status Leveling Burden among Women Physicians. Invited expert for *Physicians on Purpose* podcast, April, 2023.
- \*Negotiating a Job Offer. Invited guest speaker for Psych 296 Essential Skills course, April, 2023.
- \*Gender Issues in the Workplace. Presentation to LER Student LIRA Workshop, April, 2021.
- \*Career Paths in Academia. Presentation to UIUC's Undergraduate Psychology Association and Psi Chi Fraternity, October, 2019.
- \*The Experience of Women in Engineering. Invited expert for *Harvard Business Review Women at Work* podcast, December, 2019.
- \*Female Engineers & Gendered Career Paths: Implications for Engineers and the Organizations that Employ Them. Webinar for Alumni and Corporate Partners, UIUC School of Labor and Employment Relations, May, 2017.
- \*Fostering Work Meaningfulness: Strategies for Individuals and Organizations. *Meet the Expert Series*, Business Administration 508, UIUC, March, 2017.
- \*Meaningful Work. Meet the Expert Series, Business Administration 508, UIUC, March, 2016.
- \*Negotiating Salary and Job Benefits. Panel sponsored by Department of Civil and Environmental Engineering, UIUC, October, 2014.
- \*(with G. Franz) Doing Good and Causing Harm: The Implications of Work's Impact. Webinar for Alumni and Corporate Partners, UIUC School of LER, April, 2013.
- \*Negotiating Salary and Job Benefits. Panel sponsored by Department of Civil and Environmental Engineering, UIUC, October, 2012.
- \*Women Don't Ask: How to Become an Effective Negotiator. Panel sponsored by UIUC Women in Science, UIUC, April, 2012.
- \*Viewing Work as a "Calling." Illinois High School Association (IHSA) Journalism Competition, UIUC, April, 2012.
- \*Creating the Conditions of Meaningful Work: The Role of Leadership. Women in Leadership Conference, University of Illinois, September, 2010.