LER 593: Quantitative Methods in LER

Fall 2017

Lecture: Room 35
Lab Sessions: Room 47 (Group A)
Room 43 (Group B)

Section AE1: 11:00am-1:50pm, Wednesdays
Group AQ1
9:00-9:50am, Fridays
Group AQ2
10:00-10:50am, Fridays

Section BE1: 8:00am -10:50am, Thursdays
Group BQ1
9:00-9:50am, Fridays
Group BQ2
10:00-10:50am, Fridays

Instructor: Dr. Yihao Liu
Office: 247B LER
Office hour: By appointment
Email: yihaoliu@illinois.edu

Teaching Assistants:
Section AE1: Lucille Headrick
Email: headric2@illinois.edu
Lab Sections: Fridays, 9:00-10:50am Room 47

Section BE1: Sunjin Pak
Email: spak9@illinois.edu
Lab Sections: Fridays, 9:00-10:50am Room 43

♦ TEXTBOOK


In addition to the book listed above, additional articles may be occasionally assigned.
If so, these articles will be distributed in class or by email.

♦ COURSE OBJECTIVES & ORIENTATION

This required course will introduce you to important statistical concepts and analyses that are
critical to Human Resource Managers. There are several methods that enable the exploration
and evaluation of important HRM questions and issues and this course will introduce you to
the statistics that may be used to interpret and evaluate organizational situations and
phenomena. The goal of this course is to provide you with a foundational understanding of
statistics that will enable you to (a) develop and test research questions relevant for the
organizational context; (b) critically evaluate quantitative information and illustrations you
encounter; (c) communicate your understanding of statistics to others; and (d) perform
common statistical analyses in Microsoft Excel. Specifically, at the end of this course, you
should have learned:

1. How to organize and summarize data
2. How to identify the appropriate data and statistical procedures for many basic HR
   problems and decisions
3. How to interpret and communicate the findings of your analyses to others
4. How to critically evaluate and interpret quantitative information
5. How to use Microsoft Excel to analyze data

♦ GRADES

There are 1000 possible points you can get in the course.

965 to 1,000 = A+
925 to 964 = A
895 to 924 = A-
865 to 894 = B+
825 to 864 = B
795 to 824 = B-
765 to 795 = C+
725 to 764 = C
695 to 724 = C-
< 695 = F

Points are based on 3 Exams, 10 Weekly Assignments, and Class Participation &
Attendance:

WEEKLY ASSIGNMENTS = Best 10 of 11 @ 50 pts = 500 pts
EXAMS 1-3 = 150 pts per exam, 450 pts in total
CLASS PARTICIPATION & ATTENDANCE = 50 pts

TOTAL = 1000 pts

WEEKLY ASSIGNMENTS. Each week, a set of problems will be assigned to be completed
in lab and at home. These assignments will take you through the nuts-and-bolts of the
statistical techniques, showing you how to actually do the things you have been reading about
(both by hand and on computer). As you might imagine, these assignments are a critical
feature of the class, and most closely foreshadow the way you will use this material in the
future. I will provide you with data each week that can be used to demonstrate the techniques.
Assignments will be posted online around noon of each Thursday. Unless otherwise
noted, these assignments will be due, submitted by email to your TA, on or before
11:59am on the next Tuesdays. You will get feedback (along with your grades) from your
TA on each assignment in the same week. Late assignments will be penalized 10% per day.
Grading caveat: Although only the 10 highest assignment grades will be counted toward your final average, there is a condition that you must complete ALL 11 assignments. For each assignment that is not turned in, 50 points will be deducted from your Weekly Assignments total.

EXAMS. This course has 3 non-cumulative exams. The exams will consist of multiple-choice questions/problems and questions/problems that require you to show your calculations and provide the answer. Material for the exams will be drawn from the lectures, discussions/activities, and the textbook. The format of each exam will be a 2hr in-class exam. During each exam, you will be allowed to use one 8 ½ X 11 cheat-sheet (front side only). Your cheat-sheet may include any material you choose, although it must be written in your own handwriting (no typed nor photocopied cheat-sheets will be allowed). You will be required to turn in your cheat-sheet with your exam. A study guide will be provided before each exam.

You must be present for all three exams. In general, make-up exams will not be offered for missed exams. Make up exams will only be considered (but not necessarily given) in rare and extraordinary circumstances. Only persons with University of Illinois approved excuses in writing will be allowed to take a make-up exam. (See: http://admin.illinois.edu/policy/code/article1_part5_1-501.html). To be excused and have the right to a make-up exam, you need to notify me in advance or, if advanced notification is impossible, by the end of the second working day after the absence (in the latter case you must provide documentation why such notification before the class was impossible). If granted, make-up exams must be taken within one week of the missed exam.

CLASS PARTICIPATION & ATTENDANCE. Students are expected to attend each and every class. For each lecture session, you are expected to have read the assigned reading for that particular session, as well as to be prepared to discuss topics in class. Exam questions are drawn from lectures, exercises, and class discussion—so, missing classes will hurt you on exams.

All students will begin the semester with 40 out of 50 participation & attendance points. If you regularly attend class and voluntarily participate in discussions, your score will increase. If you regularly attend class and only participate when prompted, your score will remain at 50. If you miss multiple classes and/or never participate, your score will decrease. The attendance policy is outlined below.

As a member of this class, you are expected to attend all class sessions. Attendance will be taken regularly during lecture sessions. Specifically, I will have in-class exercises during some classes in the form of discussion, survey, game, etc. Not participating in-class exercises (i.e., your written responses/answers are not handed in by the end of class) will lead to a reduction of 5 points for each class. Please note that any university-sanctioned absence is excused and does not count towards your missed days.

For lab sessions, mandatory attendance is required to ensure the best learning outcome. Attendance will be taken during the 9 lab sessions throughout the semester. However, I understand that everyone has extenuating circumstances sometimes. Therefore, you can miss any one (1) lab session without explanation. After that, you must provide a documented excuse for all absences. Any unexcused lab session missed after the “freebie” will negatively
affect your participation score (by a deduction of 5 points per absence). During the lab sessions, your TA will give you feedback on your assignments, answer any questions you may have about the assignments, lectures, and upcoming exams, and walk you through contents of lectures with extra exercises.

◆ CLASSROOM POLICIES

**Technology Requirement:** A website for this course is hosted on Illinois Compass 2g. Students registered for the course may log in at https://compas2g.illinois.edu. Course resources (e.g., PowerPoint slides, review guides, etc.), additional readings, weekly assignments, etc. as well as grades will be available via the website.

Students should bring a laptop computer to both lectures and lab sections of the course in order to actively apply the concepts being learned in Microsoft Excel in real time. Correspondingly, students should also have a working version of Microsoft Excel on their device. For more policies on computer use in the classroom, please read the section below.

**Classroom Manner:** Please complete the reading assignments before each class, turn in your assignment on time (again, by **11:59am on Tuesdays**), and come to class on time. You are allowed to bring your laptop to class and use it for activities related to the class only. The use of cell phones is prohibited in this class as it interferes with not only your learning experience, but also with the learning experience of your peers. However, I do understand that certain situations may require you to keep your device on or to take a call. Please be respectful of all members of the class and keep your phone on silent or vibrate and leave the classroom prior to taking a call. Students not adhering to these expectations and policies will be asked to leave the class and lose corresponding attendance and participation points, which impact the student's overall grade for the course.

**Requests for Reconsidering a Grade:** If you feel that the work you submitted was improperly evaluated, you may ask in writing to have it reviewed and the grade reconsidered. To do this, prepare a written statement (one or two paragraphs) explaining what you believe to be erroneous about the grade, and send it to me by email **within 72 hours of receiving your grades**. While I am decidedly unreceptive to being asked to review work simply because a poor grade was received, I truly appreciate the opportunity to correct a mistake. Please recognize that a new grade could be lower or higher than the original grade.

**Policies on Sharing Assignments:** Although you are allowed to talk to/consult your peers from this class when completing the assignments, you may **not share any written work nor electronic files related to any assignment**. Sharing written assignments or electronic files will result in failing this course, at a minimum.

◆ UNIVERSITY POLICIES

**Changes to Course Syllabus:** During the course of the term, I reserve the right to make changes to the syllabus, schedule, or other course details as needed.

**Class Behaviors:** The classroom is a “safe” environment for students. The focus will be on
learning. Causing disruptions, harassment of other students, foul language, disrespect for others, or entertaining at someone else’s expense will not be tolerated. For a detailed explanation consult UIUC’s Student Conduct Code at www.studentcode.illinois.edu.

**Students with Disabilities:** The University of Illinois is committed to providing equal educational opportunities for all persons without regard to race, color, religion, sex, age, national origin or disability. Inquiries regarding this policy and availability of accommodative services for students with disabilities may be addressed to the instructor and the Office of Disability Resources & Educational Services (217.333.4603) as soon as possible so we can work out appropriate accommodations.

**Class Cancellation Procedure:** In situations where inclement weather may affect the normal operation of UIUC, or when circumstances beyond the university’s control may affect working conditions and create a need to cancel classes or close the campus for any reason, students should refer to their local radio and television stations for information. The university will notify the stations. Additionally, the instructor will send an e-mail notifying students of the cancellation. If the class is cancelled, the next class will start where we left off, and the syllabus will be adjusted to make up for the lost session.

**Academy Integrity:** Evidence of academic dishonesty, including cheating and plagiarism, may result in receiving an "F" for the course. While you are encouraged to work with other class members on projects, assignments and class preparation, all written work submitted must be your own work and reflect your own thoughts. Appropriate recognition of sources of information is required through such means as quotation marks for direct quotations and citations with page numbers; or other indications of sources when paraphrasing is used. Copying and pasting from other sources is still plagiarism. Use of materials from the Internet should include complete URLs. If you have any questions or concerns regarding academic integrity, please contact the instructor, or refer to the policies contained in the University of Illinois Code of Policies and Regulations Applying to All Students. At a minimum, those found guilty of academic dishonesty will receive a score of “0” for that particular assignment and will be subject to penalties discussed in the Code, which include, among others, a failing grade for the course and dismissal from the University.

**Sexual Misconduct Policy and Reporting:** The University of Illinois is committed to combating sexual misconduct. As such, you should know that faculty and staff members are required to report any instances of sexual misconduct—which also includes dating violence, domestic violence, and stalking—to the University’s Title IX and Disability Office. What this means is that as your instructor, I am required to report any incidents of sexual misconduct that are directly reported to me, or of which I am somehow made aware. When a report is received, an individual with the Title IX and Disability Office reaches out to provide information about rights and options, including accommodations, support services, the campus disciplinary process, and law enforcement options.

There is an exception to this reporting requirement about which you should be aware. A list of the designated University employees who, as counselors, confidential advisors, and medical professionals, do not have this reporting responsibility and can maintain confidentiality, can be found here: wecare.illinois.edu/resources/students/#confidential. Other information about resources and reporting is available here: wecare.illinois.edu.
<table>
<thead>
<tr>
<th>Date</th>
<th>Topic of Lecture</th>
<th>Reading</th>
<th>Lab Sessions</th>
<th>Assignments</th>
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<tbody>
<tr>
<td>Week 1</td>
<td>Syllabus Basic of Data</td>
<td>Ch 1</td>
<td>NO LAB</td>
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<td>Aug. 30-31</td>
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<td>Week 2</td>
<td>Descriptive Statistics</td>
<td>Ch 2 Ch 3 (3.1 &amp; 3.2)</td>
<td>NO LAB</td>
<td>#1: Due Sep. 12</td>
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<td>Sep. 6-7</td>
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<td>Week 3</td>
<td>Z-scores Probability Distributions</td>
<td>Ch 3 (3.3) Ch 6</td>
<td>NO LAB</td>
<td>#2: Due Sep. 19</td>
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<td>Sep. 13-14</td>
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<td>Week 4</td>
<td>Review for Exam 1</td>
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<td>NO LAB</td>
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<td>Sep. 20-21</td>
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<td>Week 5</td>
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<td>NO LAB</td>
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<td>Sep. 27-28</td>
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<td>Week 6</td>
<td>Sampling Distributions Interval Estimation</td>
<td>Ch 7 Ch 8</td>
<td>#3: Oct. 6</td>
<td>#4: Due Oct. 10</td>
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<td>Week 7</td>
<td>Hypothesis Testing</td>
<td>Ch 9</td>
<td>#4: Oct. 13</td>
<td>#5: Due Oct. 17</td>
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<td>Week 8</td>
<td>Comparing Means of Two Populations (Z-test &amp; T-test)</td>
<td>Ch 10 (10.1-10.3)</td>
<td>#5: Oct. 20</td>
<td>#6: Due Oct. 24</td>
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<td>Oct. 18-19</td>
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<td>Week 9</td>
<td>Review for Exam 2</td>
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<td>#6: Oct. 27</td>
<td>#7: Due Oct. 31</td>
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<td>Week 10</td>
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<td>Nov. 1-2</td>
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<td>Week 11</td>
<td>Comparing Means of More Than Two Populations (ANOVA)</td>
<td>Ch 10 (10.4 &amp; 10.5) Ch 3 (3.5)</td>
<td>#7: Nov. 10</td>
<td>#8: Due Nov. 14</td>
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<td>Nov. 8-9</td>
<td>Correlation</td>
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<td>Week 12</td>
<td>Bivariate Regression</td>
<td>Ch 12</td>
<td>#8: Nov. 17</td>
<td>#9: Due Nov. 21</td>
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<td>Week 13</td>
<td>Thanksgiving – No Class</td>
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<td>NO LAB</td>
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<td>Nov. 22-23</td>
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<td>Week 14</td>
<td>Multiple Regression</td>
<td>Ch 13</td>
<td>Dec. 1 -- Guest lecture by Dr. Mengyang Cao (People Research Scientist at Facebook)</td>
<td>#10: Due Dec. 5</td>
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<td>Nov. 29-30</td>
<td>Additional Useful Statistics</td>
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<td>Week 15</td>
<td>Review for Exam 3</td>
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<td>#9: Dec. 8</td>
<td>#11: Due Dec. 12</td>
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<td>Dec. 6-7</td>
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